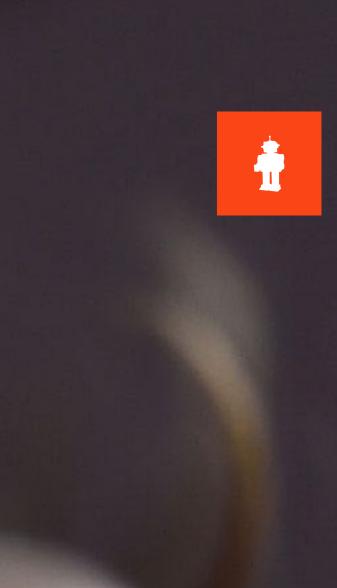
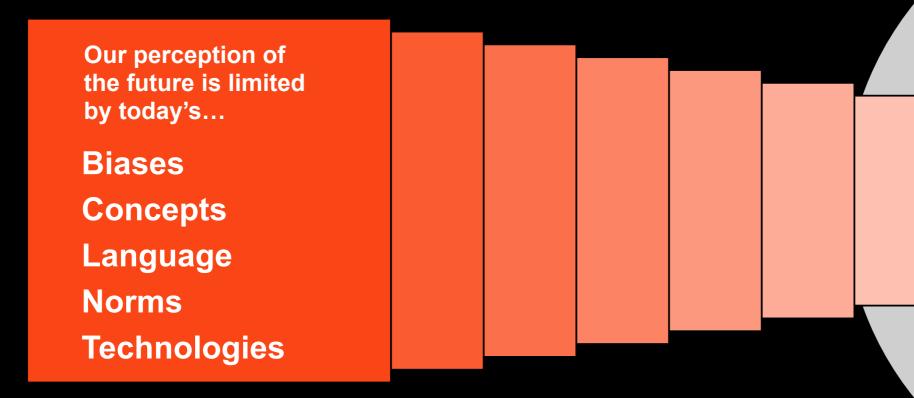
Foresight (7) The Sound

Anticipate change, instead of reacting to it.



When situations lack analogies to the past, it's hard to imagine the future. It's tempting to seek refuge in the more predictable short-term.

But, without thinking about the future, you're only able to imagine a narrow slice of what is possible.

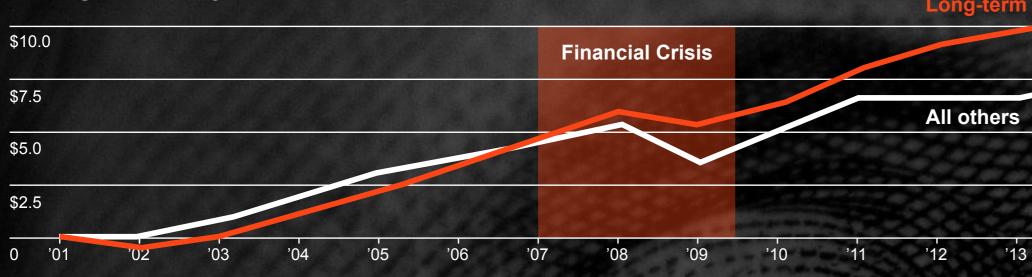


What exists today frames what we are capable of imagining about tomorrow

Foresight leaves room for new standards, technology and ideas that are sure to develop over time,

allowing you see potential risks and opportunities you would otherwise overlook.

Risks & Opportunities



Average Company Revenue (in US\$ billions per year, indexed to 2001)

There are no futurists in foxholes. **Companies who focus on the short-term** in the face of ambiguity risk leaving billions of dollars on the table.



The Benefits of Strategic Foresight

Anticipate change, instead of reacting to it.

- **Identify Untapped Opportunities**
- **B** Find Competitive Advantage
- Better Evaluate Innovation Ideas
- **Anticipate Risk & Plan Ahead**



Deliberately seek out the things that conflict with or contradict today's truths.

Our Philosophy

Our Approach

Driven by deep empathy and creative visioning, we approach foresight by keeping people and culture at the centre of our work.

Our Approach

We help brands make better decisions today by bringing tomorrow into focus.





01 Scanning The Horizon

We scan for signals and trends that illuminate future risk and opportunity

- STEEP Analysis
- Literature Reviews
- Expert Perspectives
- Fringe Ethnography & Interviews
- Cultural Deep-Dives
- Self-guided Ethnography

Identifying Implications

> We identify what matters for your brand, why you should pay attention, and what you should watch for

- Futures Wheels
- **Critical Uncertainties**
- **Delphi** Panels
- Theories of Change
- **Cross-Impact Analysis**
- Morphological Analysis
- Quantitative Modelling



Building **Scenarios**

scenarios with We (rich texture that bring the future into focus



Dig Sites & Opportunity Spaces Optimistic/Pessimistic Views Images of Social Change Future Objects & Products

We activate against the future, through present day action

Innovation Sprints

Developing

Strategies

- **Concept Development**
- Market Size Analysis
- Backcasting
- Strategy Wind Tunnelling
- Foresight Toolkits

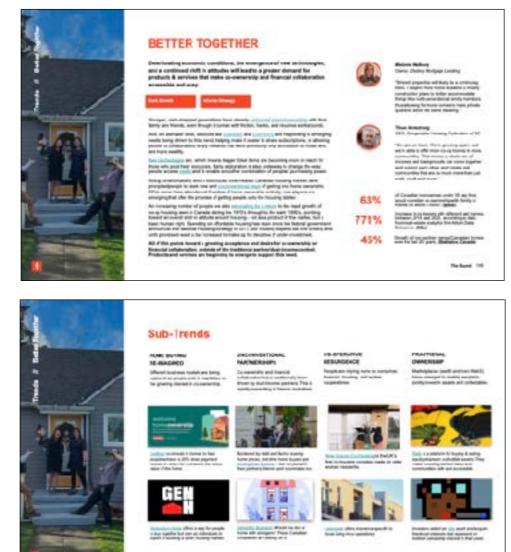


Scanning The Horizon

We begin by scanning for signals and trends that illuminate future risk and opportunity.

We build on your business knowledge, previous research, and hypotheses to conduct focused scans that address your questions about the future. We provide a human-centred view of the behaviours, subcultures, and forces that have a role to play in the domains of interest to your brand.

Trend Reports



62 The Fander Welst Enforcementane Dealer

Creator-facing financial services are catering to the needs of a growing but yet underserved employment group.

OM'NIWalet



KARAT

Th(+ (8414+





Fens into

HamariPO

Harter IPO etc precie kness in restored to dying heads strengt select enabling with their follows community, thurst per latto depend in options rated on the orestero profile, with more observe pression of the second

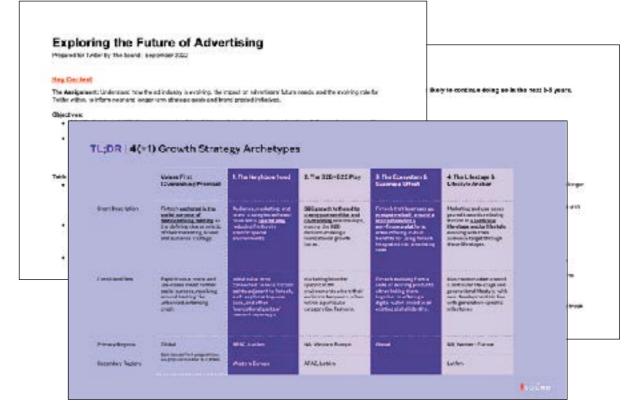
And that for consistent A conversion for wallet with a Polygo get she from a farma, with inclusion kushthan second signs. Just to www.CNNI tobes: from coulding and lines of credit based on social media sharing nanital. Tany similaria tandi takens to other electors and bey products in eqs. stores.

which is not the Detailers new reports between \$15 to \$75 per back on purchases in three case gones of

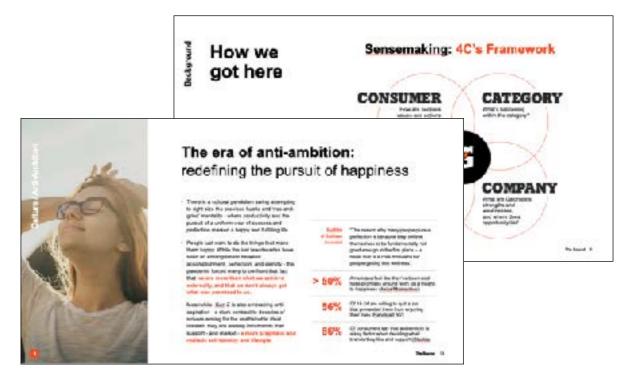
Focused Deep-Dives







Contextual Audits



Identifying Implications

Next, we codify what matters for your brand, why you should pay attention, and what you should watch for.

After unearthing the trends and signals that have the potential to impact your brand's future, we consider where they're headed, and their potential impacts on your business.

We consider the **direction**, velocity and interaction between trends to illuminate how they'll impact your operating environment.

Qualitative Impact Analysis

OF Energy of Files are Opportunities **Risks and** Opportunities





FIRST-RRETY EATS & Diands wait to own a

Implications

Risks

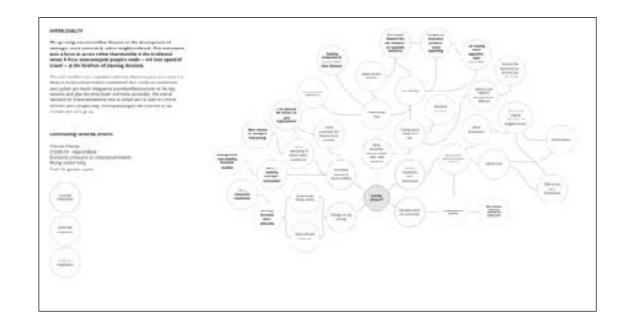
What clike do you we see the Postal

indreas terrinolistic are they?

Occurity, the direction of this we plus site the efficiency. Many orbitals are already, at well because the deviced from all managements in an other context. Give any particulty restaurischer in proher part of ordering to especial pools and sary statistical weeks and the two sectors and the sector of the sector

Opportunities

Futures Wheels



Quantitative **Impact Analysis**



Critical Uncertainties





Then, we create rich scenarios that bring the future into focus

With trends and implications in hand, textural visions of futures are developed to help brands overcome biases, and better see the future contexts that have strategic importance.

We place specific emphasis on the the impact of present day decision-making so that scenarios are actionable, while also challenging assumptions and biases.

Objects & Products From The Future

	and mot tota	For the Wild Plant of Part for Internation and Albert meters for the States	calify a daw to the waters first, and	
The Fandom Wallet		The concerns is benchmers in in-message (hi-group province)s, as low see it fring costs from our configura- and Matter relation is a feature of the to the estimated		
The Fandom Malex	P20 Give grant franciskog P204 svejstvi sporeveda tra Forevedat och för other och sinse onlige fra Vistaal Asset matterijg at dir store frankring frankring foreved ment i			
		r prisonali in the best epgle nggar with the second classifier real to all the second classifier feature set Marks ager 2ps	not show when	
	bardan be'r by	Victor Aver Dowlers, Management & Storage		
	hritianis hritianis Hiti Antoni Hiti Pependis		Growpfunding S Reveal served	

Scenarios for Action & Inspiration

Access over Mobility	subabliche -
Underserved Superblocks	THE ALL ALL ALL ALL ALL ALL ALL ALL ALL AL
In JUNU, congresson pricing, and ann-organization of cibia have dramatically reduced car traffic within the Greater Vancouver Anna.	Pabiancu, Escalana
Non-sheatric same harvecknowng/hassed and, and still not exception can afferd an EV.	Paster raightertant for Inparticula
As clies in the GVA and disewhere re-organize, access to services becomes a vertex laste.	In sequence to proving converse over all and noise column, Berndows made use of in unique, ordepend stread grid to result new
Arroquentes la file resegnitudior and the hypertense of hypervalues and solvering and means generatives an observing meanstran reprivate solver organizations are to good in total solver organizations are	Experision, press. This arefurction is the pressures of new, numped- able the softbillion of hole tenses, increasinging secting: antihestic the sepandiaria Washing and boing both increased, and realishing and relation allowers soft is easily the common pressure and forstand-spatial toge where the other both good forsign-spatial toge where the released to 20

Innovation Opportunity Spaces









And finally, we help you activate against the future by applying it to your business context.

Our foresight work culminates in bespoke deliverables that are designed to deliver on your business context.

Whether it's a roadmap to guide research and development, the identification of new markets, or strategy windtunneling to assess risk and opportunity, the focus is on taking you from the *So what*? To the *Now what*?

Innovation Concepts



Whitespace Identification



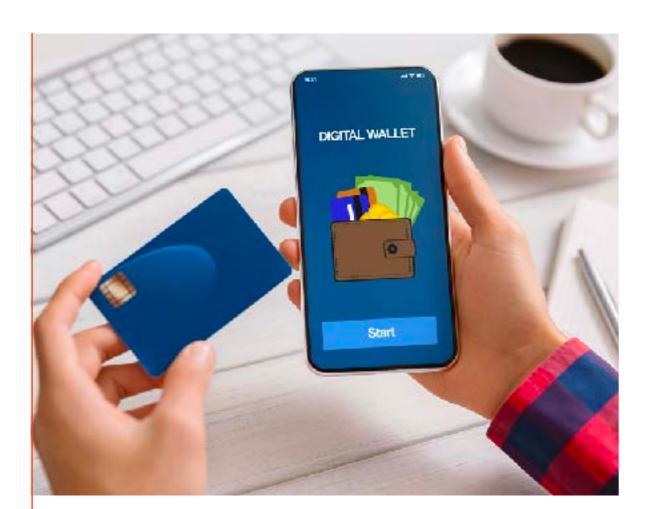
Analysis of Future Markets

Real	Lat	aten	nvestment Fund	
Optimistio	TAN	763,727	Renal Reservation (2008) - Revenues (2016) L. (2017) - Revenues (2016) L. (2017) - Revenues (2017) - Rev	
	\$444	162,268	Tone sets an institute later stands institute in BR-annuagement terrate a set demand and constanting modernia scales (set in the party pressure scale, terrate and another terrates), stands terrates and the set is demanded attern (set) press.	
	aow	19,878	Tracemits are used to fits revenue of the term of - taxand bill of two strategies in order (if their set 200 deve separate fits) - taxang 200 of the secret fits and the	
Pessimistic	TAM	753.727	Rend Gaussian (2018) (marcela 2010; 102(201) (marcela 2010; 102(201) (marcela 2010; 102(201)) (marcela 2010; 102(201))	
	GAM	162.260	Trans. Size at the line, as sets as any intervent is also compared. • Souther Constrained (CPC) of order by the basis of (CPC) = AC(B) = all party intervent (CPC). South for a restartion with the CPC at the CPC • Proceeding to early a strained to be restarted as a strained by the • Proceeding to early a strained of the comparison of the Proceeding to the Pro- start of the Proceeding to the Pro- Proceeding to the Pro- start of the Pro- Pro- start of the Pro- Pr	
	SCM	7,851	Trans vibi-etc visit forthe do-controlling program a literative in transitional product to black sectors cause signators rates a literative for white open data rangement	

<u>Case studies</u>







Fintech Future-Driven GTM Strategy

A social media conglomerate came us to help them define the longterm vision and optimal go-to-market strategy for a full service wallet concept. We started by doing a detailed competitive assessment of the trajectory of digital wallets and fintechs, before speaking with fintech futures experts to provide greater granularity on potential futures. We then developed a series of brand vision concepts and outlined scenarios for the potential use cases of each, to understand how they could develop in the future. Our project culminated in a executional playbook for a full service wallet concept with core brand attributes and their connection to use cases, change and trajectory over time.

Apparel Provoking radical innovation

As a leading apparel company's innovation lab gathered steam, the team identified a gap in the foresight as they looked to develop the brand's future 10+ years out. We combed through insights, predictions, trends and shifts, spoke to a series of experts and spent a day with the team analyzing future themes and factors to inspire ideas, provoke change and imagine the evolved place the brand could occupy in years to come. The result was a robust innovation roadmap that laid out how the brand could set itself up for success in a world that had not yet been determined.





Real Estate

Imagining a neighbourhood for tomorrow

A UK property developer needed help imagining the future of a London neighbourhood, and developing it in a way that would be distinctive both now and in years to come. Through a combination of ethnographic fieldwork, immersions and expert interviews with urban planners, sociologists and anthropologists we identified a series of territories that envisioned a new kind of neighbourhood; one grounded upon the future of the housing industry and people's evolving needs. The resulting strategic vision is now literally being built - a unique new London neighbourhood that embraces the surrounding area and is future-proofed for the progressing needs of the community.

We would love to partner with you!

What can we do to make this happen?

dakermanis@thesoundhg.com

The Sound 15

